COUNTY ECONOMIC PROFILES FROM MICHIGAN’S UPPER PENINSULA

December 31, 2010

Containing and economic snapshot of information for each of the Upper Peninsula’s 15 counties regarding: Demographics, Labor Markets, Employers, Quality of Life, and Tourism Data

Compiled by the Northern Michigan University Center for Rural Community and Economic Development
<table>
<thead>
<tr>
<th>TABLE OF CONTENTS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ALGER COUNTY</td>
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</tr>
<tr>
<td>BARAGA COUNTY</td>
<td>........................................................................... 2</td>
</tr>
<tr>
<td>CHIPPEWA COUNTY</td>
<td>........................................................................... 3</td>
</tr>
<tr>
<td>DELTA COUNTY</td>
<td>........................................................................... 4</td>
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<tr>
<td>DICKINSON COUNTY</td>
<td>........................................................................... 5</td>
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<td>GOGEBIC COUNTY</td>
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<td>HOUGHTON COUNTY</td>
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<tr>
<td>IRON COUNTY</td>
<td>........................................................................... 8</td>
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<tr>
<td>KEWEENAW COUNTY</td>
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<tr>
<td>LUCE COUNTY</td>
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<tr>
<td>MACKINAC COUNTY</td>
<td>........................................................................... 11</td>
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<tr>
<td>MARQUETTE COUNTY</td>
<td>........................................................................... 12</td>
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<td>MENOMINEE COUNTY</td>
<td>........................................................................... 13</td>
</tr>
<tr>
<td>ONTONAGON COUNTY</td>
<td>........................................................................... 14</td>
</tr>
<tr>
<td>SCHOOLCRAFT COUNTY</td>
<td>........................................................................... 15</td>
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</tbody>
</table>
Alger County, MI (2010)

Home of beautiful Pictured Rocks National Lakeshore, Alger County extents along the southern shore of Lake Superior for over 80 miles. Several hundred thousand visitors come to local attractions each year, supporting a significant year-around tourism industry. Alger County also provides a significant amount of manufacturing employment and is connected to the Midwest and Canadian markets by means of Highways M-28 and US-41, as well as by rail. The wealth of natural resources is crucial to the local economy, supplying both raw materials for industry and scenic beauty and recreational opportunities for local residents and tourists. This central Upper Peninsula county includes eight townships, one city, and ten unincorporated communities. Munising is the major city and seat of local government.

**POPULATION 2010**

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>County</td>
<td>9,438</td>
</tr>
<tr>
<td>Land Area (Sq. Miles)</td>
<td>918</td>
</tr>
<tr>
<td>Person per sq. mile</td>
<td>10.28</td>
</tr>
</tbody>
</table>

**LABOR FORCE**

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Labor Force</td>
<td>4,325</td>
</tr>
<tr>
<td>Employed</td>
<td>3,775</td>
</tr>
<tr>
<td>Unemployment rate (June 2010)</td>
<td>12.7%</td>
</tr>
</tbody>
</table>

**EDUCATION & TRAINING**

<table>
<thead>
<tr>
<th>Public School Districts</th>
<th>Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>AuTrain-Onota</td>
<td>30</td>
</tr>
<tr>
<td>Burt Township</td>
<td>63</td>
</tr>
<tr>
<td>Munising</td>
<td>708</td>
</tr>
<tr>
<td>Superior Central</td>
<td>404</td>
</tr>
<tr>
<td>Private Schools: Munising Bapt</td>
<td></td>
</tr>
<tr>
<td>Seventh-Day Adventist</td>
<td></td>
</tr>
</tbody>
</table>

**COLLEGES & UNIVERSITIES**

- Northern Michigan University: 9,428
- Bay de Noc Comm. College: 2,230

M-TEC at Bay College – offers customized business training across UP

**WORKFORCE DEVELOPMENT**

- Michigan Works: Offers employment services for employers & employees

**HEALTHCARE & EMERGENCY SERV.**

- Munising Memorial Hospital: 40 Beds
- Basic Care
- Marquette General Hospital: (50 Miles from Munising)
- Nursing Homes: 1
- Assisted Living Facilities: 6
- Home Health Providers: 1

**FIRE DEPARTMENTS**

- AuTrain Township
- Onota Township
- Burt Township
- Rock River Township
- Mathias Township
- Tri-County
- Munising City
- Munising Township
- USDA Forest Service Munising Ranger Dist.

**AMBULANCE**

- 911 Service
- Ambulance/First Responders located in Munising and outlying areas of county
- Advanced EMS Life Support
- Vehicle/Personnel in Munising
- Hovercraft and specialty speed boat for lakes

**CLIMATE**

<table>
<thead>
<tr>
<th>Season</th>
<th>High</th>
<th>Low</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>76</td>
<td>55</td>
</tr>
<tr>
<td>Winter</td>
<td>28</td>
<td>14</td>
</tr>
<tr>
<td>Annual Average Snowfall</td>
<td>141 inches</td>
<td></td>
</tr>
</tbody>
</table>

**MAJOR EMPLOYERS THAT EXPORT**

<table>
<thead>
<tr>
<th>Principle Employers</th>
<th># Employed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neenah Paper, Inc.</td>
<td>250</td>
</tr>
<tr>
<td>Timber Products</td>
<td>142</td>
</tr>
<tr>
<td>Trenary Home Bakery</td>
<td>12</td>
</tr>
</tbody>
</table>

**FINANCIAL SERVICES**

- Chatham-Eben Co-Op Federal Credit Union
- Munising Community Credit Union
- Peoples State Bank
- Trenary Co-Op Federal Credit Union
- Wells Fargo Bank

**INDUSTRIAL AND COMMERCIAL**

<table>
<thead>
<tr>
<th>Industry</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forestry, Fishing, and Agriculture</td>
<td>22</td>
</tr>
<tr>
<td>Construction</td>
<td>48</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>9</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>1</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>78</td>
</tr>
<tr>
<td>Transportation and Warehousing</td>
<td>12</td>
</tr>
<tr>
<td>Information</td>
<td>10</td>
</tr>
<tr>
<td>Finance and Insurance</td>
<td>21</td>
</tr>
<tr>
<td>Real Estate, Rentals, Leasing</td>
<td>16</td>
</tr>
<tr>
<td>Professional and Technical Services</td>
<td>154</td>
</tr>
<tr>
<td>Admin. Support, Waste Mgt Services</td>
<td>4</td>
</tr>
<tr>
<td>Health care/social assistance</td>
<td>29</td>
</tr>
<tr>
<td>Arts and recreation</td>
<td>18</td>
</tr>
<tr>
<td>Accommodations and food services</td>
<td>147</td>
</tr>
<tr>
<td>Government</td>
<td>22</td>
</tr>
<tr>
<td>Non-profit/service organizations</td>
<td>147</td>
</tr>
<tr>
<td>Other Services</td>
<td>4</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>675</strong></td>
</tr>
</tbody>
</table>

**TRANSPORTATION**

<table>
<thead>
<tr>
<th>Transportation Service</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Service</td>
<td>Munising</td>
</tr>
<tr>
<td>Hovercraft</td>
<td>Munising</td>
</tr>
</tbody>
</table>

**TELECOMMUNICATIONS**

- Local Telephone: Hiawatha Telephone Co.
- Cellular Telephone: Verizon Wireless
- Internet Service Provider: Hiawatha Telephone Co. (Jamadots DSL)
- Charter Communications
- TDS Telecom

**UTILITIES**

- Electricity
  - Alger Electric Co-Op
  - Upper Peninsula Power Co. (UPPCO)
- Natural Gas
  - Bowman Gas (propane)
  - Lagasco Propane
- DTE/MichCon (natural gas)
- Volunteer Energy (natural gas)
- Municipal Water & Sewer: City of Munising

**GOVERNMENT**

- Alger County Government Information
- Public Records

**RECREATIONAL**

- Casino: Christmas Kewadin
- Lighthouses/Range Light Sets: 6
- Scenic Waterfalls: >20
- Lake Superior Harbor Facilities: 2
- National/State Forest Campgrounds: 7
- Municipal/Private Campgrounds: 4
- Total Campsites: 750
- Bed & Breakfasts/Cabins/Resorts: 150
- Hotel/Motel Rooms: 814
- Miles of Lake Superior Shoreline: 80
- Miles of Hiking/Biking Trails: 239
- Miles of Snowmobile/OHV Trails: 400+
- Pictured Rocks National Lakeshore
- Hiawatha National Forest
- Grand Island National Recreation Area
- Alber Underwater Preserve
- Lake Superior State Forest
- Boat Cruises/Tours
- Charter Fishing and Diving
- Hiking/Biking
- Kayaking/Canoeing
- Cross-Country Skiing/Snowshoeing
- Ice Caves/Formation/Climbing
Baraga County, MI (2010)

### POPULATION 2009
- County: 8,605
- Region (Sq. Mile): 1,069
- Persons (Sq. Mile): 8.04

### LABOR FORCE (July 2010)
- Total Labor: 3,992
- Force Employed: 3,228
- Unemployment Rate: 19%

### EDUCATION & TRAINING
- Baraga Area Schools: 615
- L'Anse Area Schools: 822
- Arvon Township Schools: 20
- Colleges & Universities:
  - Suomi College
  - Gogebic Community College
  - Michigan Tech University
  - Northern Michigan University
- Workforce Developments:
  - Michigan Works!

### HEALTHCARE & EMERGENCY SERVICES
- Baraga County Memorial Hospital
- Nursing Homes/Home Care
- Baraga County Extended Care
- New Day Treatment Center
- Bayside
- Fire Departments:
  - Township of Baraga
  - Aura Volunteer Fire Department
- Ambulance:
  - County Wide Service Available

### CLIMATE
- Average Temperatures:
  - Summer High: 78° Low: 54°
  - Winter High: 20° Low: 2°
- Snowfall:
  - Average: 151 Inches Annually

### TELECOMMUNICATIONS
- Local:
  - Baraga Telephone Company
  - AT&T
  - Sprint
- Cellular:
  - AT&T
  - Verizon

### MAJOR EMPLOYERS THAT EXPORT
- Terex Handlers Inc: 170
- Pettibone Traverse Lift LLC: 100
- Selkey Manufacturing: 58
- Erickson Lumber & True Value: 50
- Other Employers:
  - Keweenaw Bay Indian Community: 310
  - MI Department of Corrections: 300
  - Baraga Co. Memorial Hospital: 202
  - Baraga County Extended Care: 90
  - Baraga Area School District: 75
  - Baraga County: 50

### FINANCIAL SERVICES
- Baraga County Federal Credit Union
- Citizens Bank
- Superior National Bank & Trust

### INDUSTRIAL & COMMERCIAL
- Retail Trade
- General Building
- Contractors
- Truck & Courier
- Real Estate
- Computer & Data Processing
- Legal Services
- Accounting
- Auditing & Bookkeeping
- Management & Public Relations Financial
- Communications & Media
- Manufacturing & Assembly
- Power Generation

### INDUSTRIAL PARKS
- 3 - 20+ Acre Parks, Class A Road
- Municipal Water & Sewer, Natural Gas, Electric, Telephone, Rail Lines

### UTILITIES
- Electricity:
  - Wisconsin Electric
  - U.P. Power Company
- Natural Gas:
  - SEMCO
- Water:
  - Municipal, Private Wells
- Sewer:
  - Municipal, Septic Systems
- Waste Disposal:
  - Peninsula Sanitation

### ACCESSIBILITY
- Highways:
  - US 41
  - US 141
  - M-28
  - M-38
  - Distance to Major Cities:
    - Chicago: 350 Miles
    - Green Bay: 143 Miles

### GOVERNMENT
- Baraga County Government Information
- Public Records

### TRANSPORTATION
- Bus Lines:
  - Greyhound
- Rail Carrier:
  - Wisconsin Central
- Airports:
  - Houghton County Memorial
  - Sawyer International Airport
- Airlines:
  - Delta Connection

### RECREATIONAL
- Shrine of the Snowshoe Priest
- Mount Arvon, Michigan's highest peak
- Recreational harbor facilities
- L'Anse & Baraga on Lake Superior
- Fiddlers' Jamboree
- Baraga County Historical Museum
- Ojibwa Casino/Resort
- L'Anse Township Park
- Craig Lake State Park
- Baraga State Park
- Huron Bay & Huron Islands
- Keweenaw Bay
- Lake Trout Festival
- L'Anse Golf Course
- L'Anse Big Bay Snowmobile Trail
- Lac View Snowmobile Trail
- County Fair (Aug)
- Keweenaw Indian Community Pow-Wow Hanka Homestead
- Albert Village Museum
- Henry Ford's model sawmill village

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**Baraga County information.**
Chippewa County is located on the southern shore of Lake Superior and includes one city, one village and 15 townships. Chippewa County has a strong services/government sector employment base and a growing manufacturing base. The largest employer is the Sault Ste. Marie Tribe of Chippewa Indians. Year round tourism brings in $50 million per year. Median household income is $34,464 and 73.4% of the residents own their homes. Average commute time in the county is 17.7 minutes.

The county covers 2,698 square miles, has 456 miles of Great Lakes shoreline, 34 inland lakes over 50 acres in size, and nearly 458,000 acres of public recreation land. There are 11 marinas. There are seven first class golf courses. It is the outdoor enthusiast’s paradise.

### Population 2009 (est.)

<table>
<thead>
<tr>
<th>Region</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chippewa County</td>
<td>38,731</td>
</tr>
<tr>
<td>Region (Sq. Mile)</td>
<td>2,698</td>
</tr>
<tr>
<td>Persons Sq. Mile</td>
<td>14.3</td>
</tr>
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</table>

### Major Employers that Export

<table>
<thead>
<tr>
<th>Employer</th>
<th># Employed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Precision Edge Surgical Products</td>
<td>185</td>
</tr>
<tr>
<td>Tech Optics</td>
<td>115</td>
</tr>
<tr>
<td>FCC Superlative Fabrication</td>
<td>43</td>
</tr>
<tr>
<td>Hoover Precision Products</td>
<td>45</td>
</tr>
<tr>
<td>R &amp; B Electronics</td>
<td>24</td>
</tr>
<tr>
<td>Coleman Fabrication</td>
<td>20</td>
</tr>
<tr>
<td>LAS Venerge</td>
<td>15</td>
</tr>
<tr>
<td>Banker Manufacturing</td>
<td>10</td>
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</table>

### Other Employers

<table>
<thead>
<tr>
<th>Employer</th>
<th># Empl</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sault Tribe of Chippewa Indians</td>
<td>1,191</td>
</tr>
<tr>
<td>Kinross Prison</td>
<td>753</td>
</tr>
<tr>
<td>Bay Mills Resort</td>
<td>664</td>
</tr>
<tr>
<td>State Of Michigan Ofices</td>
<td>299</td>
</tr>
<tr>
<td>Sault Area Public Schools</td>
<td>360</td>
</tr>
<tr>
<td>Lake Superior St. University</td>
<td>380</td>
</tr>
<tr>
<td>Wal-Mart</td>
<td>200</td>
</tr>
<tr>
<td>U. S. Coast Guard</td>
<td>190</td>
</tr>
<tr>
<td>C.L. M. Community Action</td>
<td>155</td>
</tr>
<tr>
<td>Inter-Tribal County of Michigan</td>
<td>119</td>
</tr>
<tr>
<td>City of Sault Ste. Marie</td>
<td>145</td>
</tr>
<tr>
<td>Hiawatha Behavior Health</td>
<td>100</td>
</tr>
<tr>
<td>Tendercare Nursing Home</td>
<td>124</td>
</tr>
<tr>
<td>Chippewa County</td>
<td>100</td>
</tr>
<tr>
<td>U.S. Army Core of Engineers</td>
<td>96</td>
</tr>
<tr>
<td>Bay Mills Community College</td>
<td>70</td>
</tr>
<tr>
<td>Northern Transitions Inc.</td>
<td>62</td>
</tr>
<tr>
<td>MCM</td>
<td>50</td>
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</tbody>
</table>

### Financial Services

<table>
<thead>
<tr>
<th>Service</th>
<th>#</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full service banks</td>
<td>6</td>
</tr>
<tr>
<td>Credit Unions</td>
<td>4</td>
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### Industrial & Commercial

<table>
<thead>
<tr>
<th>Business</th>
<th>#</th>
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</thead>
<tbody>
<tr>
<td>Retail Trade</td>
<td>187</td>
</tr>
<tr>
<td>General Building Contractors</td>
<td>12</td>
</tr>
<tr>
<td>Wholesale Establishments</td>
<td>46</td>
</tr>
<tr>
<td>Truck &amp; Courier</td>
<td>8</td>
</tr>
<tr>
<td>Real Estate</td>
<td>13</td>
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<tr>
<td>Computer &amp; Data Processing</td>
<td>9</td>
</tr>
<tr>
<td>Legal Services</td>
<td>15</td>
</tr>
<tr>
<td>Engineering &amp; Architectural</td>
<td>6</td>
</tr>
<tr>
<td>Accg. Auditing &amp; Bkkgp</td>
<td>13</td>
</tr>
<tr>
<td>Machine Shops</td>
<td>3</td>
</tr>
<tr>
<td>Electrical Contractors</td>
<td>12</td>
</tr>
<tr>
<td>Printers</td>
<td>3</td>
</tr>
<tr>
<td>Attorneys</td>
<td>26</td>
</tr>
<tr>
<td>Customs Brokers</td>
<td>3</td>
</tr>
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</table>

### Industrial Parks

<table>
<thead>
<tr>
<th>Park</th>
<th>Acres</th>
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</thead>
<tbody>
<tr>
<td>Sault Industrial Park</td>
<td>64</td>
</tr>
<tr>
<td>&amp; Foreign Trade Zone</td>
<td></td>
</tr>
<tr>
<td>Sault Air Industrial Park</td>
<td>50</td>
</tr>
<tr>
<td>200’ runway</td>
<td></td>
</tr>
<tr>
<td>Chippewa County</td>
<td>619</td>
</tr>
<tr>
<td>Air Industrial Park</td>
<td></td>
</tr>
<tr>
<td>DeTour Area</td>
<td></td>
</tr>
<tr>
<td>Business Park</td>
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</tbody>
</table>

### Climate

<table>
<thead>
<tr>
<th>Season</th>
<th>Temperature</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>High 75 Low 52</td>
</tr>
<tr>
<td>Winter</td>
<td>High 21 Low 5</td>
</tr>
<tr>
<td>Snowfall</td>
<td>Annual 11.5</td>
</tr>
<tr>
<td>Rainfall</td>
<td>Annual 33</td>
</tr>
</tbody>
</table>

### Transportation

<table>
<thead>
<tr>
<th>Air Service</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chippewa County International Airport</td>
<td></td>
</tr>
<tr>
<td>(Kinross) Mesaba Airlines provided by Delta Air</td>
<td></td>
</tr>
<tr>
<td>S3 Marie Municipal Airport/Sanderson Field</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rail Carrier</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canadian National</td>
<td></td>
</tr>
</tbody>
</table>

### Media

<table>
<thead>
<tr>
<th>Newspaper</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sault Evening News (daily)</td>
<td></td>
</tr>
<tr>
<td>Tri County Buys Guide (weekly)</td>
<td></td>
</tr>
</tbody>
</table>

### Utilities

<table>
<thead>
<tr>
<th>Utility</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cloverland Electric Co-Dp</td>
<td></td>
</tr>
</tbody>
</table>

### CULTURAL/RECREATIONAL

<table>
<thead>
<tr>
<th>Art</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alberta House Arts Center</td>
<td></td>
</tr>
<tr>
<td>Center, River of History</td>
<td></td>
</tr>
<tr>
<td>Museum, Kinross Heritage, Pickford Historical</td>
<td></td>
</tr>
<tr>
<td>Society, Great Lakes Shipwreck Historical</td>
<td></td>
</tr>
<tr>
<td>Society, Chippewa County Historical Society,</td>
<td></td>
</tr>
<tr>
<td>LeSault DeSainte Marie Historic Sites, Inc.</td>
<td></td>
</tr>
<tr>
<td>Historic Homes (Sault), Tower of History,</td>
<td></td>
</tr>
<tr>
<td>Sault Theater</td>
<td></td>
</tr>
<tr>
<td>LSSU Center for the Performing Arts,</td>
<td></td>
</tr>
<tr>
<td>Sault Theater Guild</td>
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### Educational & Training

<table>
<thead>
<tr>
<th>Public Schools</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sault Area School</td>
<td></td>
</tr>
<tr>
<td>Public School</td>
<td></td>
</tr>
<tr>
<td>High School</td>
<td></td>
</tr>
<tr>
<td>Elementary School</td>
<td></td>
</tr>
<tr>
<td>Middle School</td>
<td></td>
</tr>
<tr>
<td>Junior High School</td>
<td></td>
</tr>
<tr>
<td>Senior High School</td>
<td></td>
</tr>
</tbody>
</table>

### Workforce Development Agencies

<table>
<thead>
<tr>
<th>Agency</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Michigan Works!</td>
<td></td>
</tr>
</tbody>
</table>

### Healthcare & Emergency Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wat Memorial Hospital</td>
<td>87 Beds</td>
</tr>
<tr>
<td>51 long-term care beds, 45 physicians, 177,000 sq. ft.</td>
<td></td>
</tr>
<tr>
<td>facility, modern diagnostic tools, including CT scanner, ultrasound, MRI scanner, cath lab and hearing lab.</td>
<td></td>
</tr>
<tr>
<td>Sault Tribal Health Center</td>
<td>Services</td>
</tr>
<tr>
<td>Outpatient Services</td>
<td>Chippewa County Health Dept., Great Lakes</td>
</tr>
<tr>
<td>Home Medical, Marquette Home Health, and Brimley</td>
<td>Hiawatha Behavioral Services, and</td>
</tr>
<tr>
<td>Montana General Health,</td>
<td></td>
</tr>
<tr>
<td>Assisted Living Facilities</td>
<td>Tendercare and Sunset Manor (Sault)</td>
</tr>
<tr>
<td>Freighter View Assisted Living</td>
<td>McKinley Manor Assisted Living</td>
</tr>
<tr>
<td>County Sheriff</td>
<td>Michigan State Police</td>
</tr>
<tr>
<td>Kinross Charter Twp. EMS</td>
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</table>

### Sanitation

<table>
<thead>
<tr>
<th>Service</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cable Internet</td>
<td>Charter Communications</td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>Waste Management Inc., Smith Sanitation (Private), Republic Waste Services</td>
</tr>
</tbody>
</table>

### Transportation

<table>
<thead>
<tr>
<th>Air Service</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chippewa County International Airport</td>
<td></td>
</tr>
<tr>
<td>(Kinross) Mesaba Airlines provided by Delta Air</td>
<td></td>
</tr>
<tr>
<td>S3 Marie Municipal Airport/Sanderson Field</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Rail Carrier</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canadian National</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Utility</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cloverland Electric Co-Dp</td>
<td></td>
</tr>
</tbody>
</table>

### Cultural/Recreational

<table>
<thead>
<tr>
<th>Art</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alberta House Arts Center</td>
<td></td>
</tr>
<tr>
<td>Center, River of History</td>
<td></td>
</tr>
<tr>
<td>Museum, Kinross Heritage, Pickford Historical</td>
<td></td>
</tr>
<tr>
<td>Society, Great Lakes Shipwreck Historical</td>
<td></td>
</tr>
<tr>
<td>Society, Chippewa County Historical Society,</td>
<td></td>
</tr>
<tr>
<td>LeSault DeSainte Marie Historic Sites, Inc.</td>
<td></td>
</tr>
<tr>
<td>Historic Homes (Sault), Tower of History,</td>
<td></td>
</tr>
<tr>
<td>Sault Theater</td>
<td></td>
</tr>
<tr>
<td>LSSU Center for the Performing Arts,</td>
<td></td>
</tr>
<tr>
<td>Sault Theater Guild</td>
<td></td>
</tr>
</tbody>
</table>

### Other

<table>
<thead>
<tr>
<th>Business</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Home of the Arts</td>
<td></td>
</tr>
<tr>
<td>Center, River of History</td>
<td></td>
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<tr>
<td>Museum, Kinross Heritage, Pickford Historical</td>
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<tr>
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</tr>
</tbody>
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</table>

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<tr>
<td>Sault Theater Guild</td>
<td></td>
</tr>
</tbody>
</table>
Delta County, MI (2010)

Delta County is located on the northern shore of Lake Michigan and includes 2 cities and 14 unincorporated communities. Delta County has a strong manufacturing base, averaging nearly 20%. The largest employer is New Page, maker of coated publishing paper. Median household income is $33,301 and 79.6% own their homes. Average commute time in the county is 15.6 minutes. The county has 211 miles of Great Lakes shoreline, 514 miles of rivers/streams, nearly 6,000 acres of inland lakes and ponds, and nearly 310,000 acres of public recreation land. There are 3 marinas, 4,855 registered watercraft, and two annual world-class sanctioned walleye fishing tournaments. There are four championship golf courses and three nine-hole courses in the county. It is the outdoor enthusiast’s paradise.

MAJOR EMPLOYERS THAT EXPORT
21% of employment base # Employed
New Page 1,200
Engineered Machined Products* 400
Reese Forest Products Group** 180
Andex Industries 140
VanAire *** 75
**2001 MI Manufacturer of the Year
*** One of the 2005 Top 50 Small Businesses to Watch

OTHER MAJOR EMPLOYERS
Escanaba/Gladstone Schools 690
Chip In’s Island Resort & Casino 1,000
OSF St Francis Hospital 750
Wal-Mart 400
Bay de Noc Community College 387
Marquette Medical Clinic 190
Elmer’s County Market 180
City of Escanaba 180
Community Action Agency 175
Shopko (Dept. Store) 175
Forest Products Industry 326

FINANCIAL SERVICES
Full service banks 6
Credit Unions 7
Other financial resources:
Revolving loan funds (Escanaba, Gladstone, Perkins)
Northern Initiatives: Shorebank BIDCO; US
Rural Development, SBA

INDUSTRIAL & COMMERCIAL
Retail Trade 439
General Building Contractors 143
Wholesale Establishments 72
Truck & Courier 11
Real Estate 11
Computer & Data Processing 10
Legal Services 33
Acctg. Auditing & Bkpk 20
Communications & Media 25

INDUSTRIAL PARKS
Escanaba (3)
Gladstone (2)
County (1)
Class A Roads, Municipal Water & Sewer, Natural Gas, Electric, Telephone, High Speed
Cable Internet available at all parks.

NEAREST CENTRAL CITIES
Green Bay, WI 110 miles
Wausau, WI 202 miles
Chicago, IL 318 miles

TELECOMMUNICATIONS
Local: ATT, Charter Communications
Cellular: Alltel, Cellular One
Answering Service: Range Telecommunications
ISP’s: Five (5) providers
Cable Internet: Charter Communications
Wireless Broadband: DSTECH & City of Gladstone

Delta County Government Directory
Public Records

CULTURAL/RECREATIONAL
The Arts: Bonifas Fine Arts Center. Players de Noc, Bay Arts, Strings on the Bay, Bay Choral Society, Bay Jazz Band, Delta Folks, Numerous guilds.
Other: Casino: Island Resort & Casino
Lighthouses: 2
National Forest Campgrounds: 13
State Parks: (historical) 75
Bed & Breakfasts: 3
Hotel/motel rooms: 1,350
Miles of Great Lakes Shoreline: 211
Miles of hiking, skiing, bike trails: 82
Miles of snowmobile trails: 53
Miles of ORV trails: 21
Miles of scenic highway: 81

Delta County Economic Development Alliance
230 Ludington Street, Escanaba, MI 49829
Christina Henderson, Executive Director  Ph: 906-789-8932 or 888-DELA
E-Mail: DELA@DeltaMI.org

Central Upper Peninsula Planning and Development Regional Commission
2415 14th Avenue South, Escanaba, MI 49829
Ph: 906-786-9234 or 800-562-9828
E-Mail: cuppal@cuppad.org

The Northern Michigan University Center for Rural Community and Economic Development
1401 Presque Isle Avenue, Marquette, MI 49855
E-Mail: rural@nmu.edu

UTILITIES
Electricity: Escanaba and Gladstone Municipal Upper Peninsula Power Co
Natural Gas: DTE Energy
Water & Sewer: Municipal in Escanaba & Gladstone. Well & septic other areas.

OTHER MAJOR HIGHWAYS

TRANSPORTATION
Air Service: Delta County Airport (ESC)
Passenger service: Northwest Airlines
Daily air service: FedEx, UPS, USPS
Ground Service:
Bus lines: Indian Trails & DATA
Trucking Companies:
Delivery Services: 6
Taxi Services: 2
Car & truck rentals: 8
Rail Carriers:
Escanaba & Lake Superior 70
Canadian National Railway 100

GOVERNMENT

Education:
K-12 Schools
8 Public Districts 7,124 students
2 Private Schools 358 students

Healthcare:
Bay de Noc Community College 2,230

Offering 4 year degrees at Bay:
Franklin University
Lake Superior State University
Northern Michigan University
Phoenix University

M-TEC at Bay College – offers customized business training across UP

Workforce Development Agencies:
Michigan Works! The Job Force 906-789-9732

Healthcare and Emergency Services:
OSF St Francis Hospital 98 beds, operate with 45, Also has medical center, dialysis center, rehab center, ICU, home health, hospice, and several rural centers, cardiac with ER, and MRI Center.
Marquette General Hospital:
Medical Centers in county; hospital 65 mi.
Nursing Homes (4) 307 Beds
Assisted Living Facility (2)
Home Health Providers (6)
Blin Health
Clinic (1) Escanaba with family practitioners

Public Safety & Fire Personnel:
Escanaba…………………35
Gladstone……11 + Vols.
County Sheriff………………..42
Michigan State Police……..12
County Wide Ambulance Service Available

Climate:
Average Temperatures
Summer: High 76.4 Low 24
Winter: High 28.5 Low 7.2

Tax Free Sites
Renaissance Zone at Delta County Airport
features 132 acres free of state and local taxes.

Tax Abatements & Incentives
for real & personal property available in Escanaba and Gladstone as Core Communities.
Dickinson County is located in the south-central Upper Peninsula of Michigan, it is considered one of the industrial hubs of northern Michigan. Its strong industrial base is further complemented by recreational opportunities that supply a steady stream of tourism to the area. It has grown 9% since 1997, and is estimated to reach a population of 27,820 by the year 2010.

**POPULATION 2009**
- County: 26,691
- Land Area (Sq. Miles): 776
- Person per sq. mile: 34.39

**LABOR FORCE Oct. 2010**
- Total Labor Force: 13,750
- Employed: 12,350
- Unemployment rate: 10.3%

**EDUCATION & TRAINING**
- Public and Parochial Schools
- Iron Mountain Public Schools
- Breitung Township Schools
- Norway Vulcan Area Schools
- North Dickinson School
- Dickinson Iron Mountain Intermediate Schools
- Pine Mountain Christian School
- Holy Spirit Central School
- Dickinson Iron Technical Education Ctr.

**COLLEGES & UNIVERSITIES**
- Northern Michigan University: 9,428
- Michigan Technological University: 3,371
- Bay de Noc Comm. College: 2,400
  - (Located in Escanaba)

**WORKFORCE DEVELOPMENT**
- Michigan Works! Offers employment services for employers & employees

**HEALTHCARE & EMERGENCY SERV.**
- Dickinson Healthcare Systems
- Veterans Administration Hospital
- Nursing Homes
- Assisted Living Facilities
- Home Health Providers

**PUBLIC SAFETY & FIRE PERSONELL**
- Fire Departments
- Ambulance:
- Beacon Ambulance Service
- Faithorn Rescue Squad

**CLIMATE**
- Average Temperatures
  - Summer: High 78 Low 5
  - Winter: High 27 Low 53

**MAJOR EMPLOYERS THAT EXPORT**
- Verso: 475
- Northern Star Industries: 425
- Grede Foundries: 392
- Champion, Inc.: 354
- Oldenburg Group Inc.: 175
- LP Corporation: 146
- MJ Electric: 140

**OTHER EMPLOYERS**
- Dickinson Health Care System: 615
- Department of Veterans Affairs Hospital: 420
- Breitung Township Schools: 223
- Iron Mountain Schools: 150
- Guinville Trucking, Inc.: 130
- US Special Delivery: 110
- Coleman Engineering: 94
- Great American Disposal/Loadmaster: 70

**FINANCIAL SERVICES**
- First National Bank of Iron Mountain/Kingsford: 87
- First National Bank of Norway: 85
- Iron Mountain Kingsford Credit Union: 84
- North Country Bank: 83
- Republic Bank: 82
- Wells Fargo of Michigan: 81
- Revolving Loan Funds: 80
- US Rural Development: 79

**INDUSTRIAL & COMMERCIAL**
- Retail Trade
- General Building Contractors
- Truck & Courier
- Real Estate
- Computer & Data Processing
- Legal Services
- Accounting, Auditing & Bookkeeping
- Management & Public Relations
- Financial Communications & Media

**INDUSTRIAL PARKS**
- Iron Mountain: 1
- Norway: 1
- Norway-Vulcan: 1
- Class A Roads, Municipal Water & Sewer, Natural Gas, Electric, Telephone, High Speed Cable Internet available at all parks. Rail lines to some.

**MEDIA**
- Newspapers:
  - The Daily News
  - The Advertiser
- Television:
  - TV6 News (Iron Mountain Bureau)
- Radio Stations:
  - Northern Star Broadcasting: 93.1 & 94.3
  - WJNR 101.5
  - WBOE 100.7
  - WMIQ 107

**TELECOMMUNICATIONS**
- Local: AT&T
- Niagara Telephone
- Cellular: CenturyLink
- AT&T
- Cable Internet:
  - Charter Communications
  - U.P. Logon.com Internet
- U.P. Net

**GOVERNMENT**
- Dickinson County Government Directory
- Public Records

**TRANSPORTATION**
- Air Service
  - Great Lakes Aviation, Ltd. (United Express)
  - Northwestern Charter Service
  - by Superior Aviation
- Railroads:
  - Escanaba & Lake Superior
  - Canadian National Railway
- Ports:
  - Escanaba (Lake Michigan)
  - Marquette (Lake Superior)
- Major Highways:

**NEAREST CENTRAL CITIES**
- Green Bay, WI: 129 miles
- Madison, WI: 263 miles
- Chicago, IL: 263 miles

**UTILITIES**
- Electricity: WE Energies
- Natural Gas: DTE Energy
- Waste Disposal: Great American Disposal & Recycling

**CULTURAL & RECREATIONAL**
- Pine Mountain Music Festival
- Pine Mountain Music Jam
- Dickinson County Council for the Arts
- Community Performing Arts
- Norway-Vulcan Fine Arts
- Pine Mountain Ski Jumping
- Camping, Hiking, Biking, Snowmobile, Skiing, ORV trails, Bed & Breakfasts,
- Hotel/motel rooms, Fishing and miles and miles of lakes and scenic highways.
Gogebic County, MI (2010)

Gogebic County is Michigan’s most northwestern county, bordering Wisconsin to Lake Superior. Its economy is comprised of three dominant sectors: Diverse Industries, Forest products, and Tourism. Non-forest related industries include precision tool making, plastic injection molding, industrial sewing operations, and electronic assembly. Forest related industries include logging, sawmills, and dimension mills with regional, national and international markets. The forest provides for recreation and tourism activities including mountain bike, snowmobiling, and downhill and cross country trails, hiking, camping, and others. The Ottawa National Forest, which includes the Sylvania Wilderness Area is a strong recreation. The tourism industry focuses on the wealth of natural resources located in the county. Lake Superior, trout streams, waterfalls, and inland lakes including Lake Gogebic draw fair weather visitors, while the four alpine ski hills/resorts in the county and miles of ski and snowmobile trails afford ample opportunities for winter visitors. The Lac Vieux Desert Band of Lake Superior Chippewa Tribe operates a gaming casino/resort. The county has three tax-free development sites (“Renaissance Zone”) intended to attract new investment to the county by eliminating Michigan taxes to occupants of the zone.

<table>
<thead>
<tr>
<th>POPULATION 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>County</td>
</tr>
<tr>
<td>Region (Sq. Mile)</td>
</tr>
<tr>
<td>Persons (Sq. Mile)</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>LABOR FORCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Labor</td>
</tr>
<tr>
<td>Force Employed</td>
</tr>
<tr>
<td>Unemployment Rate</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EDUCATION &amp; TRAINING</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bessemer Area Schools</td>
</tr>
<tr>
<td>Ironwood Area Schools</td>
</tr>
<tr>
<td>Marenisco Public Schools</td>
</tr>
<tr>
<td>Wakefield Township Schools</td>
</tr>
<tr>
<td>Watersmeet Township</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Colleges &amp; Universities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gogebic Comm. College</td>
</tr>
<tr>
<td>Michigan Tech University</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Workforce Developments</th>
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<tbody>
<tr>
<td>Michigan Works!</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HEALTHCARE &amp; EMERGENCY SERVICES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand View Hospital</td>
</tr>
<tr>
<td>Basic Care</td>
</tr>
<tr>
<td>Gogebic Medical Care Facility</td>
</tr>
<tr>
<td>Basic/Skilled Care (Includes Long Term Care)</td>
</tr>
<tr>
<td>Josephson’s Nursing Home</td>
</tr>
<tr>
<td>Basic Care (Includes Long Term Care)</td>
</tr>
<tr>
<td>Westgate Living Center</td>
</tr>
<tr>
<td>Basic Care (Includes Long Term Care)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fire Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 cities, 6 townships</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Ambulance</th>
</tr>
</thead>
<tbody>
<tr>
<td>County Wide Service Available</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>CLIMATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Temperatures:</td>
</tr>
<tr>
<td>Summer High 79 Low 55</td>
</tr>
<tr>
<td>Winter High 20 Low 1</td>
</tr>
<tr>
<td>Snowfall Average 155 Inches Annually</td>
</tr>
<tr>
<td>Fall Colors Best in Region</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>INDUSTRIAL PARKS</th>
</tr>
</thead>
<tbody>
<tr>
<td>2 - 20+ Acre Parks, Class A Road Municipal Water &amp; Sewer, Natural Gas, Electric, Telephone, Rail Lines</td>
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<table>
<thead>
<tr>
<th>TAX FREE SITES</th>
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<tbody>
<tr>
<td>Gogebic County Airport</td>
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<tr>
<td>Marenisco Township</td>
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<tr>
<td>Wakefield Township</td>
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<thead>
<tr>
<th>MANUFACTURERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Globe Publishing LLC</td>
</tr>
<tr>
<td>Corullo Forest Products Corp.</td>
</tr>
<tr>
<td>Globe Concrete &amp; Supply</td>
</tr>
<tr>
<td>Burton Industries, Inc.</td>
</tr>
<tr>
<td>Extreme Tool &amp; Engine Inc.</td>
</tr>
<tr>
<td>Precision Tool</td>
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<thead>
<tr>
<th>MAJOR EMPLOYERS THAT EXPORT</th>
</tr>
</thead>
<tbody>
<tr>
<td># Employed</td>
</tr>
<tr>
<td>Bessemer Plywood Corporation</td>
</tr>
<tr>
<td>Ironwood Plastics, Inc.</td>
</tr>
<tr>
<td>Ccg Ironwood Inc</td>
</tr>
<tr>
<td>Jacquet Fabric Products</td>
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<tr>
<td>Extreme Tool &amp; Engineering</td>
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<tr>
<td>Dancing Eagles Resort Inc</td>
</tr>
<tr>
<td>Grand View Health System Inc</td>
</tr>
<tr>
<td>Indianhead Mountain Resort</td>
</tr>
<tr>
<td>Big Powderhorn Mountain</td>
</tr>
<tr>
<td>Ironwood Country Kitchen</td>
</tr>
<tr>
<td>Ironwood Area Schools</td>
</tr>
<tr>
<td>Mi Zon Ski Hill</td>
</tr>
<tr>
<td>City of Ironwood</td>
</tr>
<tr>
<td>Josephson Nursing Home Inc</td>
</tr>
<tr>
<td>Thomas McCrinnon MD</td>
</tr>
<tr>
<td>Gogebic County Road Commission</td>
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<th>FINANCIAL SERVICES</th>
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<tr>
<td>Gogebic Range Bank</td>
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<tr>
<td>Wells Fargo Bank</td>
</tr>
<tr>
<td>River Valley Bank</td>
</tr>
<tr>
<td>Citizens Bank</td>
</tr>
<tr>
<td>1st National Bank of Wakefield</td>
</tr>
<tr>
<td>City of Ironwood Revolving Loan Fund</td>
</tr>
<tr>
<td>County Revolving Loan Fund Superior</td>
</tr>
<tr>
<td>Revolving Loan Fund</td>
</tr>
<tr>
<td>Local Development Corporation</td>
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<tr>
<td>Retail Trade</td>
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</tr>
<tr>
<td>Contractors</td>
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<tr>
<td>Real Estate</td>
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<tr>
<td>Legal Services</td>
</tr>
<tr>
<td>Accounting</td>
</tr>
<tr>
<td>Auditing &amp; Bookkeeping</td>
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<tr>
<td>Management &amp; Public Relations Financial Communications &amp; Media</td>
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<table>
<thead>
<tr>
<th>GOEBIC COUNTY ECONOMIC DEVELOPMENT COMMISSION</th>
</tr>
</thead>
<tbody>
<tr>
<td>E4946 Jackson Road Ironwood, Michigan 49938</td>
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<table>
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<td>AT&amp;T</td>
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<td>Cellular</td>
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<td>AT&amp;T</td>
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<tr>
<td>CenturyTel</td>
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<td>Verizon</td>
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<tr>
<th>ACCESSIBILITY</th>
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<tbody>
<tr>
<td>Highways</td>
</tr>
<tr>
<td>US 41</td>
</tr>
<tr>
<td>US 141</td>
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<tr>
<td>M-28</td>
</tr>
<tr>
<td>M-38</td>
</tr>
<tr>
<td>Distance to Major Cities</td>
</tr>
<tr>
<td>Chicago: 393 Miles</td>
</tr>
<tr>
<td>Green Bay: 216 Miles</td>
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<table>
<thead>
<tr>
<th>GOVERNMENT</th>
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<tbody>
<tr>
<td>Gogebic County Government Directory</td>
</tr>
<tr>
<td>Public Records</td>
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<table>
<thead>
<tr>
<th>TRANSPORTATION</th>
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<tbody>
<tr>
<td>Rail Carrier</td>
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<tr>
<td>Canadian National</td>
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<table>
<thead>
<tr>
<th>UTILITIES</th>
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<tbody>
<tr>
<td>Electricity</td>
</tr>
<tr>
<td>Acel Energy</td>
</tr>
<tr>
<td>Propane</td>
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<tr>
<td>Ferrellgas</td>
</tr>
<tr>
<td>Water</td>
</tr>
<tr>
<td>Municipal Private Wells</td>
</tr>
<tr>
<td>Sewer</td>
</tr>
<tr>
<td>Municipal, Septic Systems</td>
</tr>
<tr>
<td>Waste Disposal</td>
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<tr>
<td>Superior Waste Service</td>
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<table>
<thead>
<tr>
<th>Cable TV</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charter Communications</td>
</tr>
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<table>
<thead>
<tr>
<th>RECREATIONAL</th>
</tr>
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<tbody>
<tr>
<td>Black River Harbor Waterfalls</td>
</tr>
<tr>
<td>Copper Peak</td>
</tr>
<tr>
<td>Recreational Harbor Facilities</td>
</tr>
<tr>
<td>Downhill/Cross Country Ski Trails Lake</td>
</tr>
<tr>
<td>Gogebic State Park</td>
</tr>
<tr>
<td>130 Miles of Snowmobile Trails</td>
</tr>
</tbody>
</table>
Houghton County, MI (2010)

Houghton County is located in the Northwestern Upper Peninsula. Houghton is the county seat. The county has a total area of 1,012 square miles, 490 square miles of which is water. Its largest employer is Michigan Technological University.

POPULATION 2009
- County: 35,326
- Region (Sq. Mile): 1,503
- Persons (Sq. Mile): 23.5

LABOR FORCE (July 2010):
- Total Labor: 17,571
- Force Employed: 15,889
- Unemployment Rate: 9.6%

EDUCATION & TRAINING
- Stanton Township Public School: 215
- Calumet Public Schools: 1,688
- Chassell Township Schools: 356
- Osceola Township Schools: 301
- Ewen-Twort Creek Schools: 600
- Hancock Public Schools: 1,035
- Houghton-Portage Twp Schools: 1,235
- Lake Linden-Hubbell Schools: 600
- Adams Township School District: 506
- Elm River Twp School District: 25

COLLEGES & UNIVERSITIES
- Finlandia University
- Michigan Tech University
- Workforce Developments
- Michigan Works!

HEALTHCARE & EMERGENCY SERVICES
- Portage Health
- Aspens Keweenaw
- Nursing Homes/Home Care
- County of Houghton
- Copper Country Community
- Centennial Healthcare Corp
- Keweenaw Home Services Inc
- Keweenaw Home Nursing Inc

FIRE DEPARTMENTS
- 3 cities, 6 townships

AMBULANCE
- County Wide Service Available

CLIMATE
- Average Temperatures
  - Summer High 75
  - Winter High 7
- Snowfall Average: 203 Inches Annually
- Fall Colors Best in Region

TAX FREE SITES
- Calumet Township
- Franklin Township/County Airport

BUSINESS INCUBATORS
- Jutila Center for Global Design and Business
- MTEC SmartZone

PRIVATE EMPLOYMENT
- Private employment
  - Utilities
  - Construction
  - Manufacturing
  - Wholesale trade
  - Retail Trade
  - Transportation and warehousing
  - Finance and insurance
  - Real estate
  - Professional and technical services
  - Technology companies
- Government and government enterprises
  - Federal, civilian
  - Military
  - State and local

MAJOR EMPLOYERS THAT EXPORT
- Campion Enterprises: 164
- Calumet Electronics Corporation: 144

MAJOR EMPLOYERS
- Michigan Tech University: 1,450
- Portage Health: 579
- Aspens Keweenaw: 436
- Copper Country Mental Health: 250
- CLK Schools: 188
- Portage Township Schools: 178
- Wal-Mart Corporation: 175
- BHK Child Development Board: 160
- Thomas Morley Construction: 150
- Midwest Loan Services: 125

FINANCIAL SERVICES
- Midwest Loan Services Inc
- Superior National Bank & Trust
- Citizens Bank
- Wells Fargo
- Miners State Bank
- River Valley State Bank
- Michigan Tech Employees Credit Union
- Torch Lake Federal Credit Union

INDUSTRIAL & COMMERCIAL
- Retail Trade
- General Building
- Contractors
- Truck & Courier
- Real Estate
- Computer & Data Processing
- Legal Services
- Accounting
- Auditing & Bookkeeping
- Management & Public Relations Financial Communications & Media

INDUSTRIAL PARKS
- 2 - 20+ Acre Parks, Class A Road Municipal
- Water & Sewer, Natural Gas, Electric, Telephone, Rail Lines

TELECOMMUNICATIONS
- Local:
  - AT&T
  - Sprint
  - Baraga Telephone
- Cellular:
  - AT&T
  - Verizon

ACCESSIBILITY
- Highways
  - US 41, M-26, M-28, M-38, M-203
- Bus Lines
  - White Pines
- Airports
  - Escanaba & Lake Superior
- Airlines
  - United/SkyWest Airlines
- Distance to Major Cities
  - Chicago: 415 Miles
  - Green Bay: 209 Miles

GOVERNMENT
- Houghton County Government Directory
- Public Records

UTILITIES
- Electricity
  - Xcel Energy
  - Wisconsin Electric
  - U.P. Power Company
- Natural Gas
  - SEMCO
- Water
  - Municipal Private Wells
- Sewer
  - Municipal, Septic Systems
- Waste Disposal
  - Peninsula Sanitation
- Cable TV
  - Charter Communications

RECREATIONAL
- Cooper Country State Forest
- F. J. McLaren State Park
- Historic town of Calumet
- Calumet Theatre
- Quincy Mine and SteamHoist
- Old copper mines
- Fishing & boating
- Camping, hunting, and hiking
- Miles of shoreline with Agate beaches
- 250 miles of snowmobile trails
- Skiing

KEWEENAW ECONOMIC DEVELOPMENT ALLIANCE
Contact: Mr. Phil Musser
Ph: (906) 482-6817

WESTERN UPPER PENINSULA PLANNING & DEVELOPMENT REGION
Michigan Planning Region 13 | Ph: 906.482.7205 | Email Address: info@wuppdr.org

THE NORTHERN MICHIGAN UNIVERSITY CENTER FOR RURAL COMMUNITY AND ECONOMIC DEVELOPMENT
1401 Presque Isle Avenue, Marquette, MI 49855 Email Address: rural@nmu.edu
### Iron County, MI (2010)

Iron county is located in the west central region of the upper peninsula and is bordered by Wisconsin to the south. Geographically, it is a very large county, being the fourth largest in the state by square miles. The two primary sectors of the economy, manufacturing and tourism, are centered on the bountiful resources within the county. These resources include northern hardwood and pine forests, and numerous lakes rivers and streams. The county boasts an economic development-friendly environment and boasts a variety of incentives to businesses for creating new jobs.

<table>
<thead>
<tr>
<th>POPULATION 2009</th>
<th>CLIMATE</th>
<th>INTERNET SERVICE PROVIDERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>County</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Region (Sq. mile)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Persons (Sq. mile)</td>
<td>9.8</td>
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</tr>
<tr>
<td></td>
<td></td>
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</tr>
<tr>
<td>LABOR FORCE 2010</td>
<td>TAX FREE SITES</td>
<td>ACCESSIBILITY</td>
</tr>
<tr>
<td>Total Labor Force</td>
<td>4,516</td>
<td>Highways</td>
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<tr>
<td>Employed</td>
<td>4,028</td>
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</tr>
<tr>
<td>Unemployment rate</td>
<td>10.8%</td>
<td>US 2</td>
</tr>
<tr>
<td></td>
<td></td>
<td>US 141</td>
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<td></td>
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<tr>
<td></td>
<td></td>
<td>Forest Route 16</td>
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<tr>
<td></td>
<td></td>
<td>Distance to Major Cities</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Chicago: 350 Miles</td>
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<td></td>
<td></td>
<td>Green Bay: 143 Miles</td>
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<tr>
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<td></td>
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<tr>
<td>EDUCATION &amp; TRAINING</td>
<td>KEY MANUFACTURERS</td>
<td>TRANSPORTATION</td>
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<td>Public Schools</td>
<td>Lake Shore, Inc.</td>
<td>Motor Carrier</td>
</tr>
<tr>
<td>Forest Park District</td>
<td>Connex-AGA Sports Flooring</td>
<td>UP Special Delivery</td>
</tr>
<tr>
<td>West Iron District</td>
<td>Lester Deterbeck Enterprises</td>
<td>Air Service</td>
</tr>
<tr>
<td>Colleges &amp; Universities</td>
<td>John Crane Inc.</td>
<td>Commercial Carriers through the Ford Airport in</td>
</tr>
<tr>
<td>(Within a 50 Mile radius)</td>
<td>Pine River Hardwoods, LLC</td>
<td>Iron Mountain and two county airports</td>
</tr>
<tr>
<td>Bay de Noc, Iron Mountain</td>
<td>Magi glide Inc.</td>
<td></td>
</tr>
<tr>
<td>Libraries</td>
<td>Dina Mia Kitchens Inc.</td>
<td></td>
</tr>
<tr>
<td>Amasa Community</td>
<td>Northland Publishers</td>
<td></td>
</tr>
<tr>
<td>Crystal Falls Community</td>
<td>Northeastern Products Corp.</td>
<td></td>
</tr>
<tr>
<td>West Iron District</td>
<td></td>
<td></td>
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<tr>
<td>Porter School Library</td>
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<td></td>
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<tr>
<td>WORKFORCE DEVELOPMENTS</td>
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<tr>
<td>Michigan Works!</td>
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<tr>
<td>LICENSED DAYCARE FACILITIES</td>
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<tr>
<td>Family Facilities (4-8 children)</td>
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<tr>
<td>Group Facilities (8+children)</td>
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<td>HEALTHCARE &amp; EMERGENCY SERVICES</td>
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<tr>
<td>NORTHSTAR Health System</td>
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<tr>
<td>Clinics</td>
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<tr>
<td>Marquette Medical Clinic</td>
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<tr>
<td>Iron County Medical Care Facility</td>
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<tr>
<td>Basic Nursing Facility</td>
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<tr>
<td>Iron River Care Center</td>
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<tr>
<td>Assisted Living</td>
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<td>Victorian Heights Assisted Living</td>
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<tr>
<td>Ambulance</td>
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<tr>
<td>County wide service available</td>
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<tr>
<td>Law Enforcement</td>
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<tr>
<td>Sheriff Department</td>
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<td></td>
</tr>
<tr>
<td>Michigan State Police</td>
<td></td>
<td></td>
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<tr>
<td>Department of Natural Resources</td>
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</tr>
<tr>
<td>Caspian Police</td>
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<tr>
<td>Crystal Falls Police</td>
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<td>Iron River Police</td>
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<td>MAJOR EMPLOYERS THAT EXPORT</td>
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<tr>
<td>Connex Hardwood Courts</td>
<td>138</td>
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<td>OTHER MAJOR EMPLOYERS</td>
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<tr>
<td>NORTHSTAR Health System</td>
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<td>Iron County Medical Care</td>
<td>180</td>
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<tr>
<td>Angelo Foods Co</td>
<td>100</td>
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<tr>
<td>Forest Park School District</td>
<td>90</td>
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<tr>
<td>Stacer</td>
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<td></td>
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<tr>
<td>Global Response North Corp.</td>
<td>85</td>
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<td>North Point Behavioral Health</td>
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<td>West Iron County Public Schools</td>
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<td>FINANCIAL SERVICES</td>
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<td>Banks</td>
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<tr>
<td>Credit Unions</td>
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<td>Iron County Revolving Loan Fund</td>
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<td>INDUSTRIAL PARKS</td>
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<tr>
<td>Crystal Falls</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Caspian</td>
<td></td>
<td></td>
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<tr>
<td>Iron River</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amasa Industrial Development District</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Class A roads, Municipal Water &amp; Sewer, Natural Gas, Electric, Telephone, rail service and High speed cable internet available.</td>
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<td></td>
</tr>
<tr>
<td>TELECOMMUNICATIONS</td>
<td></td>
<td></td>
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<tr>
<td>Local: AT&amp;T</td>
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<td></td>
</tr>
<tr>
<td>Cellular: AT&amp;T, Verizon</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### 工作力发展

- **教育与培训**
  - 公立学校
  - 森林公园地区
  - 西伊兰德地区
  - 大学与学院
    - Geogebic Community Coll.
    - Bay de Noc, Iron Mountain
  - 图书馆
    - Amasa社区
    - Crystal Falls社区
    - West Iron District
    - Porter School Library

### 工作力发展

- **工作力发展**
  - 麦基诺州立大学</div>
Keweenaw County, MI (2010)

Keweenaw County is the northernmost county in the Upper Peninsula encompassing the Keweenaw Peninsula as well as Isle Royale. Eagle River is the county seat.

**POPULATION 2009**
- County: 2,305
- Region (Sq. Mile): 5,966
- Persons (Sq. Mile): 0.386

**LABOR FORCE (July 2010)**
- Total Labor: 294
- Force Employed: 241
- Unemployment Rate: 18%

**EDUCATION & TRAINING**
- Calumet Public Schools: 1,688
- Grant Township School District: 216
- Colleges & Universities:
  - Michigan Tech University
- Workforce Developments:
  - Michigan Works!

**HEALTHCARE & EMERGENCY SERVICES**
- Aspirus Keweenaw
- Nursing Homes/Home Care
- Portage Point
- Cypress Manor Health and Rehab
- Fire Departments: 4 in county
- Ambulance: County Wide Service Available

**CLIMATE**
- Average Temperatures:
  - Summer: High 75  Low 54
  - Winter: High 20  Low 7
  - Snowfall Average 103 Inches Annually

**PRIMARY EMPLOYERS**
- Lake Superior Bible Conference
- Michigan Department of Natural Resources
- County of Keweenaw
- Superior National Bank & Trust

**FINANCIAL SERVICES**
- Superior National Bank & Trust

**INDUSTRIAL & COMMERCIAL**
- Forestry, fishing, hunting, and agriculture support
- Mining
- Construction
- Manufacturing
- Food mfg.
- Wholesale trade
- Retail trade
- Transportation & warehousing
- Finance & insurance
- Real estate & rental & leasing
- Professional, scientific & technical services
- Admin, support, waste mgmt., remediation services
- Educational services
- Health care and social assistance
- Arts, entertainment & recreation
- Accommodation & food services

**TELECOMMUNICATIONS**
- Local: AT&T  Sprint
- Cellular: AT&T

**GOVERNMENT**
- Keweenaw County Government
- Directory
- Public Records

**ACCESSIBILITY**
- Highways: US-41  M-26
- Distance to Major Cities:
  - Chicago: 447 miles (From Eagle River)
  - Green Bay: 240 miles (From Eagle River)

**TRANSPORTATION**
- Airports:
  - Houghton County Memorial
  - Marquette County Airport
- Airlines:
  - Delta Connection
- Ports:
  - Houghton

**UTILITIES**
- Electricity:
  - U.P. Power Company
- Natural Gas:
  - SEMCO
- Water:
  - Municipal Private Wells
- Sewer:
  - Municipal, Septic Systems
- Waste Disposal:
  - Peninsula Sanitation
- Cable TV:
  - Charter Communications
Luce County, MI (2010)

Luce County is located in Michigan’s Eastern Upper Peninsula. The county is a four season recreational mecca with over 300,000 acres of public access land, 15,000 acres of inland lakes, 658 miles of rivers and streams, 31 miles of Lake Superior shoreline, and the Tahquamenon Falls. The county’s economy is primarily based on forest products, and tourism. The county has highway, rail, air and fiber optic telecommunication access. A progressive economic development program provides support services to new and existing business including loans, industrial sites and infrastructure development.

<table>
<thead>
<tr>
<th>POPULATION 2009 Est.</th>
<th>MAJOR EMPLOYERS THAT EXPORT # Employed</th>
</tr>
</thead>
<tbody>
<tr>
<td>County 6,518</td>
<td>Louisiana Pacific 111</td>
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<tr>
<td>LABOR FORCE April 2010</td>
<td>Banks Hardwoods</td>
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<tr>
<td>Total Labor Force 2,675</td>
<td>Newberry Lumber Co. 19</td>
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<tr>
<td>Employed 2,275</td>
<td>Newberry Wood Enterprises 10</td>
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<tr>
<td>Unemployment Rate 15.2%</td>
<td>Northern Wings Repair 13</td>
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<tr>
<td></td>
<td>ZD Metal Products LLC</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER EMPLOYERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of Michigan 399</td>
</tr>
<tr>
<td>LMAS Health Department</td>
</tr>
<tr>
<td>Tahquamenon Area Schools 143</td>
</tr>
<tr>
<td>Helen Newberry Joy Hospital 271</td>
</tr>
<tr>
<td>Luce County/Village of Nby 220</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>FINANCIAL INSTITUTIONS</th>
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</thead>
<tbody>
<tr>
<td>First National Bank of St. Ignace M Bank</td>
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<tr>
<td>Tahquamenon Area Credit Union</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>INDUSTRIAL &amp; COMMERCIAL</th>
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</thead>
<tbody>
<tr>
<td>Retail Trade 46</td>
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<tr>
<td>General Building Contractors 11</td>
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<tr>
<td>Wholesale Establishments 8</td>
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<tr>
<td>Truck &amp; Courier 10</td>
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<td>Computer &amp; Data Processing 1</td>
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<td>Legal Services 4</td>
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<tr>
<td>Acctg, Auditing &amp; Blkgp 3</td>
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<tr>
<td>Engineering &amp; Architectural 2</td>
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<td>Mgmt &amp; Public Relations 1</td>
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<table>
<thead>
<tr>
<th>INDUSTRIAL PARK</th>
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<tbody>
<tr>
<td>115 Acre Park, Class A Road, water &amp; sewer, natural gas, electric, telephone, rail spur and protective covenants. 183 acre park expansion planned for 2010.</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>GOVERNMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Luce County Government Directory</td>
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<tr>
<td>Public Records</td>
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</table>

<table>
<thead>
<tr>
<th>TRANSPORTATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Service: Luce County Airport – General Aviation Facility</td>
</tr>
<tr>
<td>Rail Carriers: Canadian National Railway</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TELECOMMUNICATIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local: AT&amp;T</td>
</tr>
<tr>
<td>Long Distance: AT&amp;T, MCI, Sprint, &amp; Others</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UTILITIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electricity: Cloverland Electric</td>
</tr>
<tr>
<td>Natural Gas: Semco Energy</td>
</tr>
<tr>
<td>Water &amp; Sewer: Pentland Township, Village of Newberry - well and septic in outlying areas</td>
</tr>
<tr>
<td>Cable TV: Charter Communications</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CULTURAL/RECREATIONAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within Luce County Tahquamenon Falls, Whitefish Point Shipwreck Museum, 300,000 acres of public access forest lands, 658 miles of rivers and streams including Hemingway’s Big Two-Hearted River, 31 miles of agate strewn Lake Superior shoreline, 200 miles of groomed snowmobile trails, 20 miles of groomed cross country ski trails, Tahquamenon Logging Museum, Luce County Historical Museum, and Newberry County Club Golf Course.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>WITHIN 60 MILE RADIUS OF LUCE COUNTY</th>
</tr>
</thead>
</table>

LUCE COUNTY ECONOMIC CORPORATION
14150 Co Rd 428, Suite B, Newberry, MI 49868
Ph: 906-293-5982 or 906-293-5353
Carmen Pittenger, Executive Director
E-Mail: pittenger@lighthouse.net

EASTERN U.P. REGIONAL PLANNING AND DEVELOPMENT COMMISSION
P.O. Box 520, 524 Ashmun St., SSM, MI 49783
Contact: Jeff Hagan
Ph: (906) 635-1581
Email Address: eupregion@lighthouse.net

THE NORTHERN MICHIGAN UNIVERSITY CENTER FOR RURAL COMMUNITY AND ECONOMIC DEVELOPMENT
1401 Presque Isle Avenue, Marquette, MI 49855
Email Address: rural@nmu.edu
Mackinac County, MI (2010)

Mackinac County is located on the northern shores of Lake Huron and Michigan and encompasses 2 cities and 11 townships. State and Federal land ownership is 54%. The largest employer is the Grand Hotel on Mackinac Island, the largest year round employer is the Sault Tribe of Chippewa Indians. The growing tourism industry is currently built around the many attractions in St. Ignace and on Mackinac Island, National Forests, Lake Huron and Michigan, numerous rivers, streams, inland lakes, public and private campgrounds and the rapidly increasing snowmobile tourist season.

**POPULATION 2009**
- County: 10,591
- Region (Sq. Mile): 1127
- Persons (Sq. Mile): 10.6

**LABOR FORCE**
- Total Labor Force: 7,364
- Employed: 6,922
- Unemployment Rate: 6%

**EDUCATION AND TRAINING**
- Public Schools:
  - Engadine: 286
  - Les Cheneaux: 313
  - Mackinac Island: 80
  - St. Ignace: 643
  - Tahquamenon Area Schools: 777

- Colleges & Universities:
  - Lake Superior State Univ.: 3,371
  - North Central Michigan College: 591

**HEALTHCARE AND EMERGENCY SERVICES**
- Straits Area Hospital
  - Basic Care: n/a Beds
  - Long Term Care: 99 Beds
- Clinics:
  - MSAH/HNJ/Schoolcraft Memorial – Curtis
  - *MSAH/HNJ Clinic – Engadine
  - Mackinac Island
  - *MSAH - Naubinway
  - *MSAH – Mackinac Straits Area Hospital
  - *HNJ – Helen Newberry Joy Hospital

- Fire Departments (Class Rating)
  - Townships 11, City 2

- Ambulance
  - Volunteer Ambulance Corps throughout
  - County, 2 City Ambulance

**FINANCIAL SERVICES**
- Central Savings Bank
- First National Bank of St. Ignace
- North Country Bank & Trust
- State Savings Bank of Manistique
- Soo Co-Op Credit Union (Cedarville)
- UP State Credit Union

**CLIMATE**
- Average Temperatures
  - Summer: High 75 Low 48
  - Winter: High 26 Low 9
  - Average 115 Inches Annual Snowfall

**MAJOR EMPLOYERS THAT EXPORT**
- Bickham Doors
- Hessel Block Company
- Flotation Docking Systems
- Michigan Limestone
- North Arrow Log Homes
- Nye Farms
- Sands Products
- Tassier’s Sugar Bush
- Think ‘N’ Thin Lumber Co.

**OTHER MAJOR EMPLOYERS**
- Arnold Transit Co.
- Autore Oil Co., Mackinac
- Clearwater Fisherman’s Co-Op
- Carl’s Cedar Shingles
- Fish Market
- Maples Sawmill
- Grand Hotel
- Haske Post Company
- Les Cheneaux Community Schools
- LMAS District Health Dept.
- Mackinac Bridge Authority
- Mackinac County
- Mackinac Straits Area Hospital
- Old Mill Designs
- St. Ignace Area Schools
- Sault Ste. Marie Tribe of Chippewa Indians
- Star Line Mackinac
- State of Michigan
- Shepler’s Mackinac:
  - Up North Studio

**INDUSTRIAL AND COMMERCIAL**
- Accounting, Auditing & Bookkeeping
- Computer & Data Processing
- Financial
- Fishing
- General Building Contractors
- Legal Services
- Lodging and Resorts
- Management & Public Relations
- Retail Trade
- Real Estate
- Tourism Industry
- Truck & Courier

**INDUSTRIAL PARKS**
- Clark Twp. Industrial Park

**TRANSPORTATION**
- Trucking Companies:
  - UP Special Delivery
  - FedEx Delivery
  - United Parcel Service
- Rail Carrier
  - Canadian National Railway
- Marine
  - Commercial Ports:
    - Port Inland, Port Dolomite, Cedarville Quarry
    - Marinas:
      - Bois Blanc, Cedarville, Hessel, Naubinway, Mackinac Island, St. Ignace
- Airports
  - Bois Blanc
  - Hessel
  - Mackinac Island
  - St. Ignace

**UTILITIES**
- Electricity
  - Cloverland Electric Co-Op
  - DTE Energy
  - SEMCO
  - Propane
  - AmeriGas
  - Autore Oil Company
  - Bowman Oil Company, Inc.
  - Shute Oil Company, Inc.
- Water:
  - Municipal
  - Private Wells
  - Sewer:
    - Municipal, Septic Systems
- Waste Disposal:
  - Waste Management
  - Private Haulers
- Cable TV
  - Charter Communications
- Charter Communications
  - UP Communications

**GOVERNMENT**
- Mackinac County Government Directory
- Public Records

**RECREATIONAL**
- Mackinac Bridge State Park
- Mackinac Island
- Hiawatha National Forest
- Hessel Ridge Golf Course, St. Ignace Golf Course, Wawashkamo Golf Course
- Numerous Rivers, Lakes, & Streams Snowmobile & Fishing, Hunting, Boating

---

MACKINAC COUNTY PLANNING COMMISSION:
100 S. Marley Street, St. Ignace, MI 49781
Ph: (906) 643-7307  E-Mail Address: walkmich@msu.edu
Chair: Ken Drenth  Staff: Michelle Walk, MSUE

EASTERN U.P. REGIONAL PLANNING AND DEVELOPMENT COMMISSION
P.O. Box 520, 324 Ashmun St., SSM, MI 49783
Ph: (906) 635-1581  Email Address: eupregion@lighthouse.net

THE NORTHERN MICHIGAN UNIVERSITY CENTER FOR RURAL COMMUNITY AND ECONOMIC DEVELOPMENT
1401 Presque Isle Avenue, Marquette, MI 49855  Email Address: rural@nmu.edu
Marquette County, on the shores of Lake Superior, was founded on the Iron Ore industry. Hard working ancestors and employees today help sustain this multi-million dollar industry. The people continue to possess a strong work ethic and instill it in their children. Marquette County is the largest County in the State of Michigan with over 1,800 square miles of area. The city of Marquette is the largest city in the Upper Peninsula. Marquette County is home to Northern Michigan University and the Marquette General Health System, the largest regional health care system in the Upper Peninsula.

Historically built on growth in the mining and forest product’s industries, Marquette County now offers a diverse economic base, which includes enhanced technological opportunities, a regional airport, a deep-water seaport, and expanded rail connectivity. All seasons recreational opportunities abound including a world-class point-to-point mountain bike race and cross-country ski marathon, with registrants regionally and from around the globe.

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**DEMOGRAPHICS**

- County Population 2010: 65,884
- Total Housing Units: 34,681
- Median Home Value: $121,400
- Home Ownership Rate: 74.4%
- Median Household Income: $45,711

Sources: EMIS and American Factfinder

**LABOR FORCE**

- Total Labor Force: 35,907
- Unemployment: 11.0%

Source: Michigan.gov

**EDUCATIONAL & TRAINING**

- K-12 schools: 9,916 students
- Marquette-Alger Regional Educational Service Agency

**UNIVERSITIES**

- Northern Michigan University: 9,428 students

**WORKFORCE DEVELOPMENT**

- Michigan Works! The Job Force
- Lake Superior Community Partnership

**HEALTHCARE & EMERGENCY SERVICES**

- Marquette General Health System
- Bell Hospital
- Peninsula Medical Center

**CLIMATE**

- Average Temperatures:
  - Summer: High 70°
  - Winter: High 27°
- Snowfall: 184.7” annually

**TAX FREE SITES**

- Renaissance Zone-Sawyer
- Tax Abatements and additional incentives available in 3 cities, 19 townships and villages.

**FINANCIAL SERVICES**

- Banks/Credit Unions: 16
- Revolving Loan Funds: 3
- Economic Development Corp.: 1

**MAJOR EMPLOYERS**

**THAT EXPORT**

- Cliffs Natural Resources 1,567
- Empire Iron Mining Partnership 620
- Jilbert’s Dairy 170
- Pioneer Surgical 200

**OTHER EMPLOYERS**

- American Eagle 214
- Bell Hospital 397
- County of Marquette 240
- Dept. of Corrections 490
- Keweenaw Bay Indian Community 235
- Marquette General Health System 2,831
- Marquette Public Schools 419
- Northern Michigan University 999
- Peninsula Medical Center 630
- Target Corporation 200
- Upper Peninsula Builders 324
- Assn. 500
- Walmart Stores, Inc. 250
- We Energies 205

**TELKITE TECHNOLOGY PARK**

- 1.5 million sq ft of office/industrial space
- 1,500 developable acres
- Renaissance Zone status
- International Airport and Rail Service

**FOUR INDUSTRIAL PARKS**

- Class A Roads, Municipal Water & Sewer, Natural Gas, Electric, Telephone, High-Speed Cable Internet available at all parks.

**TRANSPORTATION**

- Sawyer International Airport; Mesaba-Northwest, American Eagle-American Airline jet services, Midwest Express, Air Charter, and leading overnight freight carriers

**Golf Courses**

- Canadian National

**Marine**

- Deep-water port currently shipping iron ore and coal.

**MAJOR HIGHWAYS**

- US-41, M-28, M-35, M-94, M-95, M-553

**NEAREST CENTRAL CITIES**

- Green Bay, WI: 175 miles
- Wausau, WI: 226 miles
- Chicago, IL: 381 miles

**UTILITIES**

**Electricity**

- Alger-Delta Electric
- Upper Peninsula Power Company
- We Energies
- Marquette Board of Light and Power
- Wisconsin Public Service

**Natural Gas**

- SEMCO Energy

**GOVERNMENT**

- Marquette County Government Information
- Public Records

**RECREATIONAL OPPORTUNITIES**

- Casinos 1
- Lighthouses 5
- State Park Campgrounds 8
- Total Campgrounds 16
- Total Campsites 725
- Bed & Breakfasts 3
- Hotel/Motel rooms 1,273
- Miles of Great Lakes Shoreline 83
- Miles of hiking, skiing, bike trails 500
- Miles of snowmobile trails 450
- Miles of ORV trails 8
- Miles of scenic highway 450
- Golf Courses 6

**LAKE SUPERIOR COMMUNITY PARTNERSHIP**

501 S. Front St, Marquette, MI 49855  Ph: 906-226-6591 or 888-578-6489  Email Address: lscp@marquette.org

**CENTRAL UPPER PENINSULA PLANNING AND DEVELOPMENT REGIONAL COMMISSION**

2415 14TH Avenue South, Escanaba, MI 49829  Email Address: cuppad@cuppad.org

Ph: 906-786-9234 or 800-562-9828

**THE NORTHERN MICHIGAN UNIVERSITY CENTER FOR RURAL COMMUNITY AND ECONOMIC DEVELOPMENT**

1401 Presque Isle Avenue, Marquette, MI 49855  Email Address: rural@nmu.edu

**WEBSITES**

- www.marquette.org
Menominee County, MI (2010)

Located along Lake Michigan and adjacent to Wisconsin, Menominee County offers access via highways, water, rail, and air to markets throughout North America. A strong and diverse manufacturing base in the City of Menominee takes advantage of the port facilities at the mouth of the Menominee River, as well as other excellent transportation facilities. Agriculture is a significant land use in the county. Most industrial operations are concentrated in Menominee, but others are located in communities throughout the county. The service sector, including tourism, also offers significant employment opportunities. Outdoor recreation opportunities abound throughout the county.

### Population 2010
- County: 23,902
- Land Area (Sq. Miles): 1,044
- Person per sq. mile: 22.89

### Labor Force 2009
- Total Labor Force: 13,383
- Employed: 11,550
- Unemployment rate: 13.7%

### Education & Training
- Public School Districts: 5
  - Public Schools: 4,975
  - Private School: 150
- Colleges & Universities
  - University of Wisconsin-Marinette: 560
    - (Located in Marinette, Wisconsin)
  - Northeast Wisconsin Technical Coll: 350
    - Bay de Noc Comm. College: 2,400
      - (Located in Escanaba)
  - M-TEC at Bay College – offers Customized business training across UP

### Workforce Development
- Michigan Works! Offers employment services for employers & employees

### Healthcare & Emergency Serv.
- Bay Area Medical Center: 199 Beds
  - Services range from cancer care to vascular surgery and cardiac care as well as women’s health services and urgent care.
- Home Health Providers: 9

### Public Safety & Fire Personnel
- City of Menominee
- Menominee County Sheriff
- Michigan State Police

### Climate
- Average Temperatures
  - Summer: High 81, Low 54
  - Winter: High 24, Low 4
- Annual Average Snowfall: 63.8 inches

### Major Employers That Export
- Lloyd/Flanders Industries Inc: 250
- Anchor Coupling Company: 295
- L E Jones Co: 225
- Menominee Paper: 150
- Nu Vu: 115
- Fibrek: 105
- Enstrom Helicopter Corp: 100
- K&K Logistics: 60

### Other Employers
- Bay Area Medical Center: 800
- Chip 'in Island Resort Casino: 700
- Menominee Public Schools: 250
- Araeu-Menominee Inc: 230
- Pinecrest Medical Care: 225
- County of Menominee: 109
- City of Menominee: 100

### Financial Services
- Full service banks: 5
- Credit Unions: 5

### Industrial Parks
- City of Menominee: 1

### Telecommunications
- Local Telephone: CenturyLink
- Cellular Telephone: Verizon Wireless
- AT&T Wireless
- Internet Service Providers: Charter Communications
- Cable TV: Time-Warner Cable

### Marine
- Menominee/Marinette Commercial Port
- Menominee Municipal Marina

### Government
- Menominee County Government Directory
- Public Records

### Transportation
- Air Service
  - Twin County Airport
  - Delta County Airport (Escanaba)
  - Austin Straubel (Green Bay, WI 60 miles)
- Daily Service: FedEx, UPS, USPS
  - Ground Service
  - Verha Trucking
  - Sableline Transportation Inc
  - Stang Enterprises
- Rail Carriers
  - Wisconsin Central Railway
  - Escanaba & Lake Superior
- Car Rentals
  - Avis

### Utilities
- Electricity: Wisconsin Public Service
- Natural Gas: Wisconsin Public Service
- Municipal Water & Sewer
- City of Menominee
- Well and septic are in other areas

### Recreation
- Reoccurring Events
  - Concerts in the Park
  - Waterfront Festival
  - Art for All
  - Brown Trout Derby
  - Bay Jammer
  - Menominee County Fair

### City of Menominee
2511 10th Street, Menominee, MI 49858
Nancy Douglas, Econ. Dev. Dir.
Ph: (906) 863-2656
Email: ndouglas2@new.rr.com

Central Upper Peninsula Planning and Development Regional Commission
2415 14th Avenue South, Escanaba, MI 49829
Ph: 906-786-9234 or 800-562-9828
Email: cuppad@cuppad.org
The Northern Michigan University Center for Rural Community and Economic Development
1401 Presque Isle Avenue, Marquette, MI 49855
Email Address: rural@nmu.edu
Ontonagon County, MI (2010)

Ontonagon County is located on the southern shore of Lake Superior and encompasses one village and eleven townships. State and Federal land ownership is 39%. The largest employer is Aspirus Ontonagon Hospital. The growing tourism industry is built around recreational opportunities in the Porcupine Mountain State Park, the Ottawa National Forest, Lake Superior, and numerous rivers, streams, and inland lakes, and public and private campgrounds and snowmobiling.

### POPULATION 2009

- County: 6,568
- Region (mi²): 1,312
- Persons (mi²): 5

### LABOR FORCE (July 2010)

- Total Labor Force: 2,287
- Employed: 1,836
- Unemployment: 19%

### EDUCATION & TRAINING

- Public Schools: 655
- Ontonagon District: 400
- E.T.C. District: 103
- Colleges & Universities:
  - Northern Michigan Univ.: 8,427
  - Michigan Tech Univ.: 5,979
  - Gogebic Comm. College: 1,106

### Workforce Development

- Michigan Works!

### HEALTHCARE & EMERGENCY SERVICES

- Ontonagon Memorial Hospital
  - Basic Care: 25 Beds
  - Long Term Care: 46 Beds
- Maple Manor Nursing Home
  - Basic Nursing Facility: 64 Beds
- Fire Departments (Class Rating):
  - Village: 7
  - Townships: 9
- Ambulance County Wide Service: Available

### CLIMATE

- Average Temperatures:
  - Summer: High 78 Low 54
  - Winter: High 20 Low 1
  - Snowfall: 213 Inches Annually
  - Fall Colors Best in Region

### TAX FREE SITES

- Ewen, Michigan
- Village of Ontonagon

### INDUSTRIAL PARKS

- 2 - 20+ Acre Parks, Class A Road
- Municipal Water & Sewer, Natural Gas, Electric, Telephone, Rail Lines

### MANUFACTURERS

- Customer Metal Fabrication
- White Pine Copper Refinery
- Wood Chip Corporation
- DeHaan Forest Products
- Applekamp Logging

### MAJOR EMPLOYERS THAT EXPORT

- Smurfit-Stone Container Corp: 227
- White Pine Copper Refinery: 65
- Calumet Electronics Corporation: 144
- Northern Hardwoods: 155
- Hardwood Lumber Manufacturing: 67

### OTHER MAJOR EMPLOYERS

- Settlers Co-Operative Inc: 54
- Ewen Trout Creek Consolidated: 55
- AmeriGlo: 50
- Ontonagon Memorial Hospital: 165
- Maple Manor Nursing Center Inc: 60
- Thomas McCampbell MD: 52
- Aspirus Keweenaw: 375
- Calumet Laurium: 188
- Keweenaw Home Nursing Inc: 70

### FINANCIAL SERVICES

- Citizens State Bank
- North Country Bank
- Bank of Ewen
- Lake Superior Credit Union
- Manitowish Credit Union
- Ontonagon County Credit Union
- Ontonagon Township Revolving Loan Fund
- County Revolving Loan Fund

### INDUSTRIAL & COMMERCIAL

- Retail Trade General Building Contractors
- Truck & Courier
- Real Estate
- Computer & Data Processing
- Legal Services
- Accounting, Auditing & Bookkeeping
- Management & Public Relations
- Financial
- Communications & Media

### TELECOMMUNICATIONS

- Local:
  - Ontonagon County Telephone Co.
  - Baraga Telephone Co.
  - Upper Peninsula Telephone Co.
- Cellular:
  - AT&T
  - Verizon

### GOVERNMENT

- Ontonagon County Government Directory
- Public Records

### ACCESSIBILITY

- Highways
  - US 45, M-26, M-28, M-38, M-64
- Distance to Major Cities
  - Chicago: 404 miles (From Ontonagon)
  - Green Bay: 219 miles (From Ontonagon)

### TRANSPORTATION

- Trucking Companies
  - Iron Transport
  - Lockhart Lumber
- Rail Carrier
  - Canadian National Railway
- E & L Railroad
- Marine
  - Commercial Port-Ontonagon

### UTILITIES

- Electricity
  - Upper Peninsula Power Co.
  - Wisconsin Electric Power Co.
  - Xcel Energy
  - SEMCO Energy
- Propane
  - Ferrellgas
- Waste Disposal
  - Superior Waste Service
- Cable TV
  - Charter Communications
  - Northern Cable Company

### RECREATIONAL

- Porcupine Mountain Wilderness State Park
- Lake Superior Museums
- Water Falls
- Numerous rivers, lakes, & streams
- Snowmobile & hiking trails
- Campgrounds

---

ONTAGON COUNTY ECONOMIC DEVELOPMENT CORPORATION
725 Greenland Road, Ontonagon MI 49953
Contact: Beth J. Allen  Ph: 906-884-4188  Fax: 906-884-2916  E-Mail: ontcocedc@charter.net

WESTERN UPPER PENINSULA PLANNING & DEVELOPMENT REGION
Michigan Planning Region 13 | Ph: 906.482.7205 | Email Address: info@wuppdr.org

THE NORTHERN MICHIGAN UNIVERSITY CENTER FOR RURAL COMMUNITY AND ECONOMIC DEVELOPMENT
1401 Presque Isle Avenue, Marquette, MI 49855  Email Address: rural@nmu.edu
Schoolcraft County, MI (2010)

Schoolcraft County is located at the top of Lake Michigan; its boundaries extend from Point O’Keefe in Thompson Twp., 53 miles north of the Alger County line to just 10 miles south of Lake Superior. The county extends east and west 36 miles, from Alger County and Delta County on the west to Mackinac and Luce County on the east. Schoolcraft County is home to hundreds of inland lakes including Indian Lake the 4th largest inland lake in the Upper Peninsula with 8000 acres. Schoolcraft County has two golf courses, 130 miles of snowmobile trails, numerous cross-country ski trails, ORV trails and miles of rivers for the avid canoeist.

### POPULATION 2010

- County: 8,101
- Land Area (Sq. Miles): 1,178
- Person per sq. mile: 7.3

### LABOR FORCE 2009

- Total Labor Force: 3,954
- Employed: 3,398
- Unemployment rate: 14.1%

### EDUCATION & TRAINING

- Manistique Area Schools: 885
- 2 Private Schools: 224

### COLLEGES & UNIVERSITIES

- Northern Michigan University
- MI Technological University
- Bay de Noc Comm. College
  
- (Located in Escanaba)

### WORKFORCE DEVELOPMENT

**Michigan Works!** Offers employment services for employers & employees

### HEALTHCARE & EMERGENCY SERV.

- Schoolcraft Memorial Hospital: 25 beds
- Also have: medical center, rehab center, ICU, home health, hospice, walk-in clinic, and Woodland Meadows 20 unit assisted living.
- Specialist from Marquette General Hospital and the Regional Medical Center and OSF Medical Group, visit the area for monthly appointments.
- Home Health Providers: 3

### PUBLIC SAFETY & FIRE PERSONNEL

- City of Manistique: 22
- Schoolcraft County Sheriff: 19
- Michigan State Police: 5

### AMBULANCE

- County Wide Service Available

### CLIMATE

- Average Temperatures
  - Summer: High 76 Low 47
  - Winter: High 26 Low 2

### MAJOR EMPLOYERS THAT EXPORT

<table>
<thead>
<tr>
<th>Employer</th>
<th># Employed</th>
</tr>
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<tbody>
<tr>
<td>Manistique Papers</td>
<td>147</td>
</tr>
<tr>
<td>Carnesque Lime &amp; Stone</td>
<td>78</td>
</tr>
<tr>
<td>Manistique Machine</td>
<td>4</td>
</tr>
<tr>
<td>Replica Engines</td>
<td>3</td>
</tr>
<tr>
<td>OnLine Engineering, Inc</td>
<td>20</td>
</tr>
<tr>
<td>Western Lime</td>
<td>25</td>
</tr>
</tbody>
</table>

### OTHER MAJOR EMPLOYERS

- Manistique Area Schools: 150
- Kwadwin Casino: 137
- Schoolcraft Memorial Hospital: 227
- Schoolcraft County: 83
- Jack’s Super Market: 44

### FINANCIAL SERVICES

- Full service banks: 3
- Credit Unions: 2
- Other business financial resources:
  - Northern Initiatives: Rural Development

### INDUSTRIAL PARKS

- City of Manistique: 1
- County of Schoolcraft: 1
- Class A Roads, Municipal Water & Sewer, Natural Gas, Electric, Telephone: High Speed Cable Internet available at all parks. Close to local airport that will accommodate a CD9.

### TELECOMMUNICATIONS

- Local: CenturyLink, Hiawatha Telephone
- Cellular: CenturyLink & AT&T
- Cable Internet: Charter Communications
- DSL: CenturyLink
- Dial-up Internet: UP Log On

### GOVERNMENT

- Schoolcraft County Government Directory
- Public Records

### TRANSPORTATION

- Airport: Schoolcraft County Airport
  - 2 lighted runways – 5,000 ft & 2,500 ft
  - Non-precision instrument approach automated weather reporting
  - Air Service: Delta County Airport (Escanaba)
  - Passenger service: Midwest Express/Skyway
  - Daily Charters to Lansing: Superior Aviation
  - Daily air service: Fed Ex: UPS, USPS

### MAJOR HIGHWAYS

- US-2, M-28, M-77, M-94, M-149

### NEAREST CENTRAL CITIES

- Green Bay, Wisconsin: 163 miles
- Saginaw, Michigan: 283 miles
- Chicago, IL: 369 miles

### Rail Carriers:

- Canadian National Railway

### GROUND SERVICE

- Bus lines (Escanaba): Greyhound
- Schoolcraft County Transit Bus Service
- Trucking companies: 3
- Car rentals: 2

### MARINA

- Manistique City Marina - 10 boat slips
- Schoolcraft County is home to one deep-water port. Limestone is shipped out of the Portland Quarry located in Gulliver.

### UTILITIES

- Electricity:
  - Cloverland Electric
  - Wisconsin Electric

- Natural Gas: Semo Energy
- Water & Sewer:
  - Municipal in Manistique
  - Village of Germfask – municipal water
  - Village of Seney – municipal water/ sewer

- Cable TV:
  - Charter Communications

### RECREATIONAL

- Casino: Kwadwin Casino
- Lighthouses: 2
- State Parks: 3
- Total Campsites: 934
- Public access sites: 27
- Bed and Breakfats: 6
- Hotel/motel rooms: 372
- Miles of Great lakes Shoreline: 46
- Miles of hiking, skiing, bike trails: 135
- Miles of snowmobile trails: 130
- Miles of ORV trails: 29
- Miles of scenic highway: 113
- Stony Point Golf Course
- Indian Lake Golf Course

### RECURRING EVENTS

- January: SC Snowmobile Assoc. Poker Run
- February: Bay de Noc. Snowmobile Club Poker Run
- July: 4th of July Parade, Art Show & Fireworks
- October: Folk Fest, Arts & Craft Show
- August: Cooks Corn Roast
- September: Schoolcraft County Fair
- October: Antique Car & Snowmobile Show